

Statement by Ambassador Ishikawa Hiroshi at
The Nippon Express Opening Ceremony

21 November 2025

Mr. Mitsuru Saito, Chairman and Representative Director of Nippon Express Holdings

Mr. Katsuhito Kobayashi President of Nippon Express South Asia & Oceania

Mr. Ryuichi Murakami, Managing Director of Nippon Express Singapore

Mr. Png Cheong Boon, Chairman of Singapore Economic Development Board

Distinguished Guests, Ladies and Gentlemen,

A very good morning to all of you.

It is a great pleasure to join you at the Opening Ceremony of the Tuas - Global Logistics Center today. I am delighted to celebrate this significant milestone of Nippon Express in Singapore. I would also like to extend my heartfelt congratulations to Mr. Saito, Mr. Kobayashi, Mr. Murakami, and all their colleagues on this special occasion.

Logistics is the quiet engine of economic growth. It not only supports the free and open flow of goods, but also connects producers and consumers, sustaining our daily lives. In today's environment - where strategic materials such as semiconductors and medical equipment are produced in limited regions - logistics plays an even more crucial role in building resilient supply chains.

At a time of increasing geopolitical tensions and accelerating climate change, global supply chains face increasing risks of disruption. Despite these challenges, Nippon Express has demonstrated clear foresight and strong commitment in supporting its customers and ensuring the continuity of supply chains. I would like to commend the team for their dedication and

endurance.

I am confident that the Tuas – Global Logistics Center, full of cutting-edge technologies, will further enhance supply chain visibility, speed, and sustainability. Hence, a key to realising successful operations of this centre is human resources. In this regard, two years ago, I was honoured to attend the Nippon Express Singapore 50th anniversary celebration, where I was truly impressed by the level of skill and energy maintained by all the members who drive the company forward. I am confident that, with all these talents and enthusiasm, the new facility will be operated in a safest and most efficient manner.

Here in Tuas, where major container terminals and logistic facilities are being developed as part of international logistics hub - the completion of this Center marks a meaningful milestone not only for Nippon Express, but also for Singapore and the global logistics sector.

I am also pleased that this facility incorporates advanced and eco-friendly technologies, made possible through close collaboration with Sumitomo Mitsui Construction. This strong environmental commitment aligns with Singapore's - and the international community's - efforts toward achieving net-zero emissions by 2050 in the land transport sector.

Ladies and gentlemen, Next year, Japan and Singapore will celebrate the 60th anniversary of our diplomatic relations. Japan greatly values its friendship with Singapore, and I am confident that our two nations will continue to work closely together to navigate the challenges ahead.

Toward this commemorative year, I firmly believe that logistic operations conducted here by Nippon Express will continue to be a bridge between Singapore and Japan, both of which heavily depend upon free and smooth global transportation for their economic resilience and prosperity.

To conclude, please allow me once again to extend my warmest congratulations to Nippon Express, and to wish all our guests continued success on this wonderful morning.

Thank you very much.